RESULT UPDATE



KEY DATA

| Rating | BUY |
|----------------------------------|-------------|
| Sector relative | Neutral |
| Price (INR) | 1,615 |
| 12 month price target (INR) | 1,890 |
| 52 Week High/Low | 1,936/1,307 |
| Market cap (INR bn/USD bn) | 1,618/19.0 |
| Free float (%) | 44.6 |
| Avg. daily value traded (INR mn) | 1,724.0 |

SHAREHOLDING PATTERN

| | Mar-25 | Dec-24 | Sep-24 |
|----------|--------|--------|--------|
| Promoter | 55.38% | 55.38% | 55.39% |
| FII | 21.88% | 22.48% | 25.18% |
| DII | 18.63% | 17.91% | 15.32% |
| Pledge | 0% | 0% | 0% |

| FINANCIALS (INR mn) | | | | | |
|---------------------|---------|---------|---------|---------------|--|
| Year to March | FY25A | FY26E | FY27E | FY28E | |
| APE | 214,100 | 238,504 | 269,696 | 306,211 | |
| VNB | 59,500 | 66,900 | 76,448 | 87,515 | |
| VNB margin (%) | 27.8 | 28.1 | 28.3 | 28.6 | |
| EV | 702,501 | 823,508 | 962,327 | 1,122,45 3 | |
| APAT | 24,133 | 27,443 | 33,408 | 39,799 | |
| FDEPS | 24.1 | 27.4 | 33.4 | 39.8 | |
| RoEV (%) | 20.9 | 17.7 | 17.3 | 17.1 | |
| P/EV (x) | 2.3 | 2.0 | 1.7 | 1.4 | |
| P/E (x) | 66.9 | 58.8 | 48.3 | 40.6 | |

CHANGE IN ESTIMATES

| Revised es | stimates | % Revi | sion |
|------------|--------------------------------|---------------------------------------|--|
| FY26E | FY26E FY27E | | FY27E |
| 238.5 | 269.7 | (4.1) | (5.0) |
| 66.9 | 76.4 | (1.8) | (1.9) |
| 28.1 | 28.3 | 65bp | 89bp |
| 823.5 | 962.3 | 0.1 | 0.1 |
| | FY26E 238.5 66.9 28.1 | 238.5 269.7 66.9 76.4 28.1 28.3 | FY26E FY27E FY26E 238.5 269.7 (4.1) 66.9 76.4 (1.8) 28.1 28.3 65bp |

PRICE PERFORMANCE



Strong showing but for APE growth

Despite moderate 8.5% YoY growth in retail APE in Q4FY25, a 31.8% YoY plunge in group APE resulted in mere 2.1% YoY growth in total APE (5.3% below estimate). NPAR increased strongly by 17.4% QoQ, whereas ULIPs plunged 40.1% QoQ; this along with a change in operating assumptions resulted in an improvement in Q4 VNB margins by 332bp QoQ to 30.4% YoY. Q4 VNB grew 9.7% YoY to INR16.5bn (+11.6% above estimate).

Management is targeting an FY26E APE growth of 13-14% as they expect bank channel growth to remain sluggish. We are tweaking down FY26E/27E VNB estimates by 1.8%/1.9%. Maintain TP at INR1,890 valuing the stock at FY26E/27E P/EV of 2.3x/2x; retain 'BUY'.

APE growth tepid; product mix shifts towards higher margin products

In Q4FY25, overall APE grew mere 2.1% YoY as retail APE growth moderated to just 8.5% YoY and group APE plunged 31.8% YoY as the company reduced exposure to low margin group savings segment. NPAR business growth surged 62% YoY (871bp YoY to 23.5%) while PAR business stayed flat YoY (-6bp YoY to 3.1%). Amid choppy equity markets, linked business fell 5.4% YoY (-431bp YoY to 54.4%). Management highlighted launch of two NPAR products- Smart Platina Supreme and Smart Platina Young and two PAR products- Smart Bachat plus & Achiever and Smart Future Star, which collected NBP of INR11bn. Individual protection business grew mere 3.4% YoY/but surged 42.9% QoQ. Management indicated strong growth prospects for individual protection business in FY26, supported by new product launched in H2FY25. Growth was also lower due to shift in mix towards term (20% from 10% within individual protection). Group protection business rose 41.4% YoY (210bp YoY to 7.5%) as growth improved in credit protect (+12% YoY) and group term insurance (+5% YoY) on NBP basis. Management reiterated FY26 growth guidance of 25% YoY in Agency channel and 10% YoY in banca channel. They expect to deliver 13-14% growth in individual APE in FY26 along with 27-28% VNB margin.

VNB growth slows; operating RoEV strong at 20.2%

FY25 VNB rose 7.2% YoY to INR59.5bn as margin fell 35bp YoY to 27.8%. VNB margin fell due to change in business mix (-40bp YoY), change in economic assumptions (-10bp YoY) and offset by enhanced operating assumptions (+20bp YoY). Aided by positive operating variances (mortality, persistency, expenses) of INR7.3bn, positive assumption changes (INR2.2bn) and economic variances (INR4.2bn), EV rose 20.6% YoY to INR702.5bn, aiding FY25 operating RoEV to 20.2%. For FY25, renewal premiums grew 14.4%, lifting AUM 15.2% YoY to INR4.48tn; APAT surged 27.4% YoY.

Financials

| Year to March (INR mn) | Q4FY25 | Q4FY24 | % Change | Q3FY25 | % Change |
|------------------------|---------|---------|----------|---------|----------|
| APE | 54,400 | 53,300 | 2.1 | 69,400 | (21.6) |
| VNB | 16,513 | 15,056 | 9.7 | 18,759 | (12.0) |
| VNB margin (%) | 30.4 | 28.2 | 210.0 | 27.0 | 330.0 |
| EV | 702,500 | 582,600 | 20.6 | 681,400 | 3.1 |

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Financial Statements

Policyholder AC (INR mn)

| Year to March | FY25A | FY26E | FY27E | FY28E |
|------------------------------------|---------|---------|----------|----------|
| Total Premium earned | 840,598 | 966,497 | 1,127,21 | 1,284,42 |
| | | | 2 | 5 |
| Commission | 37,388 | 44,542 | 52,875 | 59,848 |
| Operating expenses | 44,908 | 51,742 | 59,147 | 67,397 |
| Provisions and taxes | 12,927 | 14,412 | 15,469 | 16,548 |
| Benefits Paid | 489,018 | 584,364 | 671,683 | 770,419 |
| Other income | (12) | (13) | (14) | (15) |
| Transfer from shareholders AC | 13,459 | 13,997 | 14,557 | 15,140 |
| Net Cash Flow | 269,805 | 285,422 | 342,581 | 385,338 |
| Income from Investments | 317,141 | 395,422 | 427,289 | 489,800 |
| Change in valuation of liabilities | 557,001 | 646,802 | 731,377 | 831,381 |
| Surplus/(deficit) after tax | 29,945 | 34,042 | 38,494 | 43,757 |
| Transfer to shareholders AC | 27,397 | 30,638 | 34,644 | 39,381 |

Shareholders AC (INR mn)

| Year to March | FY25A | FY26E | FY27E | FY28E |
|------------------------------------|--------|--------|--------|--------|
| Transfer from Policyholders' a/c | 27,397 | 30,638 | 34,644 | 39,381 |
| Investment income and other Income | 11,159 | 12,428 | 15,270 | 17,851 |
| Total income | 38,555 | 43,066 | 49,914 | 57,232 |
| Expenses | 342 | 393 | 423 | 454 |
| Contribution to Policyholders' a/c | 13,459 | 13,997 | 14,557 | 15,140 |
| Provisions other than taxation | (192) | (212) | (233) | (256) |
| Profit before tax | 24,947 | 28,887 | 35,167 | 41,894 |
| Taxes | 814 | 1,444 | 1,758 | 2,095 |
| PAT | 24,133 | 27,443 | 33,408 | 39,799 |

Balance Sheet (INR mn)

| Balance Sheet (IIII) | | | | |
|--|-----------|-----------|-----------|-----------|
| Year to March | FY25A | FY26E | FY27E | FY28E |
| Share capital | 10,023 | 10,023 | 10,021 | 10,021 |
| Reserve and surplus | 157,907 | 182,057 | 211,456 | 246,479 |
| Net worth | 167,929 | 192,079 | 221,477 | 256,501 |
| Borrowings | 0 | 0 | 0 | 0 |
| Credit/debit balance in fair value a/c | 1,924 | 1,924 | 1,924 | 1,924 |
| Policyholders' a/c | 4,323,465 | 4,970,267 | 5,701,644 | 6,533,025 |
| Funds for future appropriation | 15,914 | 16,674 | 17,470 | 18,306 |
| Total Liabilities | 4,509,232 | 5,180,944 | 5,942,516 | 6,809,756 |
| Investments | 4,474,669 | 5,144,921 | 5,904,967 | 6,770,611 |
| Loans | 4,817 | 4,937 | 5,061 | 5,187 |
| Fixed assets + DTA | 5,903 | 6,051 | 6,202 | 6,357 |
| Net current assets | 23,843 | 25,035 | 26,287 | 27,601 |
| Goodwill | 0 | 0 | 0 | 0 |
| Total Assets | 4,509,232 | 5,180,944 | 5,942,516 | 6,809,756 |

Source: Company and Nuvama estimates

Key metrics (INR mn)

| 1107 1110011100 (1111111111) | | | | |
|------------------------------|---------|---------|---------|-----------|
| Year to March | FY25A | FY26E | FY27E | FY28E |
| NBP | 355,768 | 406,228 | 460,901 | 524,185 |
| APE | 214,100 | 238,504 | 269,696 | 306,211 |
| VNB | 59,500 | 66,900 | 76,448 | 87,515 |
| EV | 702,501 | 823,508 | 962,327 | 1,122,453 |
| EVOP | 117,800 | 124,300 | 142,829 | 164,901 |
| PAT | 24,133 | 27,443 | 33,408 | 39,799 |
| FDEPS (INR) | 24.1 | 27.4 | 33.4 | 39.8 |
| FDBVPS (INR) | 167.7 | 191.9 | 221.2 | 256.2 |
| Growth (YoY %) | | | | |
| NBP | (7.0) | 14.2 | 13.5 | 13.7 |
| APE | 8.6 | 11.4 | 13.1 | 13.5 |
| VNB | 7.2 | 12.4 | 14.3 | 14.5 |
| EV | 20.6 | 17.2 | 16.9 | 16.6 |
| EVOP | 17.2 | 5.5 | 14.9 | 15.5 |
| PAT | 27.4 | 13.7 | 21.7 | 19.1 |
| FDEPS | 27.4 | 13.7 | 21.7 | 19.1 |
| FDBVPS | 15.1 | 14.4 | 15.3 | 15.8 |
| Expense ratios (%) | | | | |
| Commissions/TWRP | 4.4 | 4.6 | 4.7 | 4.7 |
| Opex/TWRP | 5.3 | 5.4 | 5.2 | 5.2 |
| Total expenses/TWRP | 9.8 | 10.0 | 9.9 | 9.9 |
| Effeciency ratios (%) | | | | |
| VNB Margin | 27.8 | 28.1 | 28.3 | 28.6 |
| ROEV return | 20.9 | 17.7 | 17.3 | 17.1 |
| Operating RoEV | 20.2 | 17.7 | 17.3 | 17.1 |
| Non-operating RoEV | 0.7 | 0 | 0 | 0 |
| RoAA | 0.6 | 0.6 | 0.6 | 0.6 |
| RoAE | 15.4 | 15.2 | 16.2 | 16.7 |
| | | | | |

Valuation

| Year to March | FY25A | FY26E | FY27E | FY28E |
|--------------------|-------|-------|-------|-------|
| P/E (x) | 66.9 | 58.8 | 48.3 | 40.6 |
| P/ABV (x) | 9.6 | 8.4 | 7.3 | 6.3 |
| P/EV (x) | 2.3 | 2.0 | 1.7 | 1.4 |
| P/VNB Multiple (x) | 17.3 | 13.6 | 10.3 | 7.4 |
| P/EVOP (x) | 13.7 | 13.0 | 11.3 | 9.8 |
| P/VIF (x) | 3.0 | 2.6 | 2.2 | 1.9 |
| P/AUM (x) | 0.4 | 0.3 | 0.3 | 0.2 |

Valuation on TP

| Year to March | FY25A | FY26E | FY27E | FY28E |
|--------------------|-------|-------|-------|-------|
| P/E (x) | 78.4 | 69.0 | 56.6 | 47.5 |
| P/ABV (x) | 11.3 | 9.9 | 8.5 | 7.4 |
| P/EV (x) | 2.7 | 2.3 | 2.0 | 1.7 |
| P/VNB Multiple (x) | 22.0 | 17.8 | 14.0 | 10.6 |
| P/EVOP (x) | 16.1 | 15.2 | 13.2 | 11.5 |
| P/VIF (x) | 3.6 | 3.0 | 2.6 | 2.2 |
| P/AUM (x) | 0.4 | 0.4 | 0.3 | 0.3 |

Exhibit 1: APE/VNB grow 2.1%/9.7% YoY

| Particulars | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | YoY (% / bp) | QoQ (% / bp) |
|------------------------------------|--------|--------|--------|--------|--------|--------------|--------------|
| Total NBP (INR bn) | 166.6 | 70.4 | 86.8 | 105.4 | 93.1 | (23.8) | (11.7) |
| Total APE (INR bn) | 53.3 | 36.4 | 53.9 | 69.4 | 54.4 | 2.1 | (21.6) |
| -Savings | 45.9 | 32.2 | 47.7 | 62.6 | 45.8 | (58.2) | 13.5 |
| -Protection | 5.8 | 3.0 | 5.0 | 5.4 | 7.1 | 22.4 | 31.5 |
| -Annuity | 1.6 | 1.2 | 1.2 | 1.4 | 1.5 | (6.2) | 7.1 |
| VNB (adjusted for ETR) | | | | | | | |
| Adjusted VNB (Calculated) (INR bn) | 15.1 | 9.8 | 14.4 | 18.8 | 16.5 | 9.7 | (12.0) |
| Adjusted VNB Margin (%)# | 28.2 | 26.8 | 26.8 | 27.0 | 30.4 | 211bp | 332bp |
| Adjusted FYTD VNB (INR bn)* | 55.5 | 9.8 | 24.2 | 43.0 | 59.5 | NA | NA |
| Adjusted FYTD VNB Margin (%)* | 28.1 | 26.8 | 26.8 | 26.9 | 27.8 | NA | NA |

Source: Company, Nuvama Research #calculated for the quarter, * for FYTD period

Exhibit 2: ULIP share in product mix falls 431bp YoY to 54.4%

| Product mix on APE basis | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | YoY (% / bp) | QoQ (% / bp) |
|-----------------------------|--------|--------|--------|--------|--------|--------------|--------------|
| Individual Savings (INR bn) | 40.9 | 30.6 | 46.6 | 61.4 | 44.1 | 7.8 | (28.2) |
| Par | 1.7 | 1.4 | 3.2 | 1.1 | 1.7 | - | 54.5 |
| Non Par | 7.9 | 7.0 | 8.4 | 10.9 | 12.8 | 62.0 | 17.4 |
| ULIP | 31.3 | 22.2 | 35.0 | 49.4 | 29.6 | (5.4) | (40.1) |
| Group Savings | 5.0 | 1.6 | 1.1 | 1.2 | 1.7 | (66.0) | 41.7 |
| Protection | 5.8 | 3.0 | 5.0 | 5.4 | 7.1 | 22.4 | 31.5 |
| Individual Protection | 2.9 | 1.5 | 1.7 | 2.1 | 3.0 | 3.4 | 42.9 |
| Group Protection | 2.9 | 1.5 | 3.3 | 3.3 | 4.1 | 41.4 | 24.2 |
| Annuity | 1.6 | 1.2 | 1.2 | 1.4 | 1.5 | (6.2) | 7.1 |
| Individual Annuity | 1.0 | 0.9 | 1.3 | 1.3 | 1.5 | 50.0 | 15.4 |
| Group Annuity | 0.6 | 0.3 | (0.1) | 0.1 | (0.0) | (100.0) | (100.0) |
| Total APE | 53.3 | 36.4 | 53.9 | 69.4 | 54.4 | 2.1 | (21.6) |
| Product mix - APE basis (%) | | | | | | | |
| Individual Savings | 76.7 | 84.1 | 86.5 | 88.5 | 81.1 | 433bp | (741)bp |
| PAR | 3.2 | 3.8 | 5.9 | 1.6 | 3.1 | (6)bp | 154bp |
| Non-PAR | 14.8 | 19.2 | 15.6 | 15.7 | 23.5 | 871bp | 782bp |
| ULIP | 58.7 | 61.0 | 64.9 | 71.2 | 54.4 | (431)bp | (1,677)bp |
| Group Savings | 9.4 | 4.4 | 2.0 | 1.7 | 3.1 | (626)bp | 140bp |
| Protection | 10.9 | 8.2 | 9.3 | 7.8 | 13.1 | 217bp | 527bp |
| Individual Protection | 5.4 | 4.1 | 3.2 | 3.0 | 5.5 | 7bp | 249bp |
| Group Protection | 5.4 | 4.1 | 6.1 | 4.8 | 7.5 | 210bp | 278bp |
| Annuity | 3.0 | 3.3 | 2.2 | 2.0 | 2.8 | (24)bp | 74bp |
| Individual Annuity | 1.9 | 2.5 | 2.4 | 1.9 | 2.8 | 88bp | 88bp |
| Group Annuity | 1.1 | 0.8 | (0.2) | 0.1 | (0.0) | (113)bp | (14)bp |
| Total APE | 100 | 100 | 100 | 100 | 100 | - | - |
| Individual APE share (%) | 84.1 | 90.7 | 92.0 | 93.4 | 89.3 | 529bp | (403)bp |
| Group APE share (%) | 15.9 | 9.3 | 8.0 | 6.6 | 10.7 | (529)bp | 403bp |

Exhibit 3: Channel mix dominated by SBI channel; agency grows mere 5.4% YoY

| Channel mix-Individual APE basis (INR bn |) Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | YoY (%/bp) | QoQ (%/bp) |
|--|----------|--------|--------|--------|--------|------------|------------|
| Bancassurance | 27.4 | 20.6 | 30.3 | 46.3 | 30.3 | 10.6 | (34.6) |
| Agency | 14.7 | 10.7 | 17.2 | 16.1 | 15.5 | 5.4 | (3.7) |
| Others | 2.7 | 1.7 | 2.1 | 2.4 | 2.8 | 3.7 | 16.7 |
| Total | 44.8 | 33.0 | 49.6 | 64.8 | 48.6 | 8.5 | (25.0) |
| Channel Mix-Individual APE basis (%) | - | - | - | - | - | - | - |
| Bancassurance | 61.2 | 62.4 | 61.1 | 71.5 | 62.3 | 118bp | (910)bp |
| Agency | 32.8 | 32.4 | 34.7 | 24.8 | 31.9 | (92)bp | 705bp |
| Others | 6.0 | 5.2 | 4.2 | 3.7 | 5.8 | (27)bp | 206bp |
| Total | 100 | 100 | 100 | 100 | 100 | | |

Source: Company, Nuvama Research

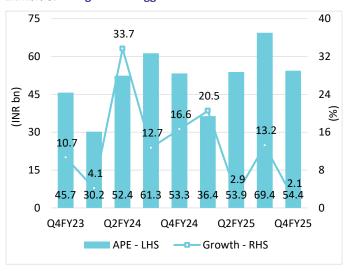
Exhibit 4: YoY persistency deteriorates across cohorts except for 13th and 61st months

| Other key metrics | Q4FY24 | Q1FY25 | Q2FY25 | Q3FY25 | Q4FY25 | YoY (%/bp) | QoQ (%/bp) |
|-----------------------------|--------|--------|--------|--------|--------|------------|------------|
| Opex + commission Ratio (%) | 6.6 | 10.5 | 10.5 | 9.6 | 8.3 | 171bp | (128)bp |
| AUM (INR bn) | 3,889 | 4,148 | 4,390 | 4,417 | 4,480 | 15 | 1 |
| Linked (%) | 56.0 | 44.0 | 57.0 | 56.0 | 55.0 | (100)bp | (100)bp |
| Non-Linked (%) | 44.0 | 56.0 | 43.0 | 44.0 | 45.0 | 100bp | 100bp |
| Equity (%) | 35.9 | 32.0 | 40.0 | 39.0 | 39.0 | 312bp | - |
| Debt (%) | 64.1 | 68.0 | 60.0 | 61.0 | 61.0 | (312)bp | - |
| Persistency (%) | | | | | | | |
| 13th month persistency | 88.8 | 86.5 | 84.2 | 82.7 | 86.6 | 88bp | 397bp |
| 25th month persistency | 77.4 | 77.5 | 77.0 | 74.8 | 75.9 | (21)bp | 112bp |
| 37th month persistency | 71.3 | 71.7 | 71.3 | 70.0 | 70.7 | (55)bp | 75bp |
| 49th month persistency | 72.7 | 73.0 | 66.4 | 65.9 | 68.1 | (479)bp | 217bp |
| 61st month persistency | 58.6 | 59.0 | 66.1 | 62.3 | 61.5 | 261bp | (80)bp |
| Solvency (%) | 196 | 201 | 204 | 204 | 196 | - | (800)bp |

Exhibit 5: Q4FY25 APAT flat at just +0.3% YoY

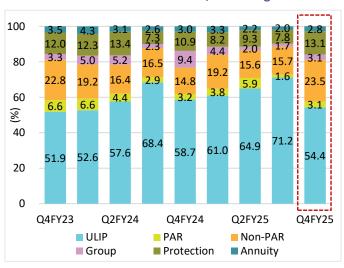
| Re-arranged income statement | Q4FY24 | Q3FY25 | Q4FY25 | YoY (%) | QoQ (%) | FY24 | FY25 | YoY (%) | FY26E | FY27E | FY28E |
|--|--------|--------|--------|---------|----------|-------|-------|---------|-------|--------|--------|
| Policyholder's account | | | | | | | | | | | |
| Reported APE | 53.3 | 69.4 | 54.4 | 2.1 | (21.6) | 197.2 | 214.1 | 8.6 | 238.5 | 269.7 | 306.2 |
| Premiums | | | | | | | | | | | |
| - First Year Premium | 45.3 | 64.5 | 48.6 | 7.3 | (24.7) | 174.8 | 193.7 | 10.8 | 219.9 | 248.5 | 282.0 |
| - Renewal Premium | 130.0 | 144.7 | 146.8 | 12.9 | 1.5 | 431.9 | 494.1 | 14.4 | 570.0 | 676.5 | 771.9 |
| - Single Premium | 77.1 | 40.8 | 44.6 | (42.1) | 9.4 | 207.6 | 162.1 | (21.9) | 186.4 | 212.5 | 242.2 |
| Net premium income | 251.2 | 248.3 | 238.6 | (5.0) | (3.9) | 805.9 | 840.6 | 4.3 | 966.5 | 1127.2 | 1284.4 |
| Commissions | | | | | | | | | | | |
| - First Year Premium | 4.7 | 5.9 | 5.7 | 20.9 | (4.3) | 18.5 | 19.9 | 7.9 | 22.6 | 26.1 | 29.6 |
| - Renewal Premium | 3.3 | 3.6 | 3.7 | 13.2 | 2.9 | 10.4 | 12.0 | 15.3 | 16.0 | 20.3 | 23.2 |
| - Single Premium | 0.5 | 0.6 | 0.6 | 9.3 | (2.2) | 2.2 | 2.3 | 3.9 | 2.6 | 3.0 | 3.4 |
| Net commissions and rewards | 5.7 | 12.6 | 7.8 | 37.3 | (38.3) | 32.6 | 37.4 | 14.9 | 44.5 | 52.9 | 59.8 |
| Operating expenses related to insurance business | 11.1 | 11.6 | 12.4 | 11.5 | 6.9 | 39.8 | 44.9 | 12.8 | 51.7 | 59.1 | 67.4 |
| Provisions and taxes | 2.8 | 3.4 | 3.6 | 27.0 | 6.3 | 10.6 | 12.9 | 21.5 | 14.4 | 15.5 | 16.5 |
| Benefits paid | 148.2 | 125.3 | 125.3 | (15.5) | (0.0) | 431.1 | 489.0 | 13.4 | 584.4 | 671.7 | 770.4 |
| Other income and trf to shareholders | 16.4 | (0.0) | 13.5 | (17.7) | NM | 16.8 | 13.4 | (19.8) | 14.0 | 14.5 | 15.1 |
| Net cash flow | 99.8 | 95.4 | 103.1 | 3.4 | 8.1 | 308.6 | 269.8 | (12.6) | 285.4 | 342.6 | 385.3 |
| Investment income | 108.1 | (62.8) | (10.4) | (109.6) | NM | 503.7 | 317.1 | (37.0) | 395.4 | 427.3 | 489.8 |
| Change in liabilities | 190.8 | 29.1 | 77.1 | (59.6) | 165.0 | 784.3 | 557.0 | (29.0) | 646.8 | 731.4 | 831.4 |
| Surplus | 17.1 | 3.5 | 15.6 | (8.6) | 350.5 | 27.9 | 29.9 | 7.3 | 34.0 | 38.5 | 43.8 |
| - transfer to shareholders | 21.6 | 2.6 | 19.5 | (9.7) | 642.5 | 26.0 | 27.4 | 5.5 | 30.6 | 34.6 | 39.4 |
| - FFA | (4.5) | 0.8 | (3.8) | NM | (553.8) | 1.9 | 2.5 | 31.5 | 3.4 | 3.8 | 4.4 |
| <u>Shareholder's account</u> | | | | | | | | | | | |
| Transfer from policyholder's account | 21.6 | 2.6 | 19.5 | (9.7) | 642.5 | 26.0 | 27.4 | 5.5 | 30.6 | 34.6 | 39.4 |
| Income | 3.3 | 3.2 | 2.5 | (23.1) | (20.7) | 10.3 | 11.2 | 7.9 | 12.4 | 15.3 | 17.8 |
| Expenses including trfs | 16.5 | 0.1 | 13.6 | (17.6) | 17,427.7 | 16.9 | 13.6 | (19.5) | 14.2 | 14.7 | 15.3 |
| РВТ | 8.4 | 5.7 | 8.4 | 0.5 | 47.1 | 19.4 | 24.9 | 28.5 | 28.9 | 35.2 | 41.9 |
| Taxes | 0.3 | 0.2 | 0.3 | 6.1 | 30.4 | 0.5 | 0.8 | 68.4 | 1.4 | 1.8 | 2.1 |
| АРАТ | 8.1 | 5.5 | 8.1 | 0.3 | 47.7 | 18.9 | 24.1 | 27.4 | 27.4 | 33.4 | 39.8 |
| RPAT | 8.1 | 5.5 | 8.1 | 0.3 | 47.7 | 18.9 | 24.1 | 27.4 | 27.4 | 33.4 | 39.8 |
| FDEPS | 8.1 | 5.5 | 8.1 | 0.3 | 47.7 | 18.9 | 24.1 | 27.4 | 27.41 | 33.37 | 39.75 |
| | | | | | | | | | | | |

Exhibit 6: APE growth sluggish at 2.1% YoY



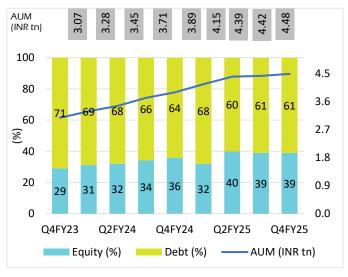
Source: Company, Nuvama Research

Exhibit 8: Product mix: ULIP declines; non-PAR gains



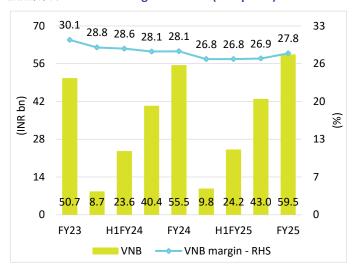
Source: Company, Nuvama Research

Exhibit 10: AUM mix dominated by debt



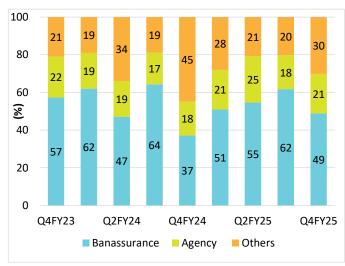
Source: Company, Nuvama Research

Exhibit 7: FY25 VNB margin at 27.8% (-36bp YoY)



Source: Company, Nuvama Research

Exhibit 9: Banca share decreases to 49% on NBP basis



Source: Company, Nuvama Research

Exhibit 11: RoEV expected at ~17–18%

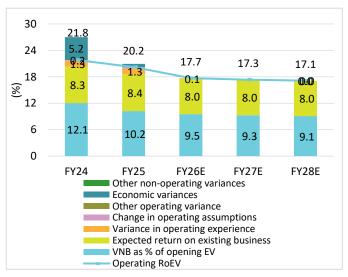


Exhibit 12: Strong unwind and VNB growth to drive EV growth

| (INR mn) | FY24 | FY25E | FY26E | FY27E | FY28E |
|--|---------|---------|---------|---------|-----------|
| Opening IEV | 460,501 | 582,601 | 702,501 | 823,508 | 962,327 |
| Net VNB | 55,500 | 59,500 | 66,900 | 76,448 | 87,515 |
| Expected return on existing business | 38,100 | 48,800 | 56,200 | 65,881 | 76,986 |
| Variance in Operating experience | 6,100 | 7,300 | 1,000 | 500 | 400 |
| Change in operating assumptions | 800 | 2,200 | 200 | 0 | 0 |
| IEV operating earnings | 100,500 | 117,800 | 124,300 | 142,829 | 164,901 |
| Economic variances | 23,900 | 4,200 | 0 | 0 | 0 |
| Total IEV earnings | 124,400 | 122,000 | 124,300 | 142,829 | 164,901 |
| Capital contributions / dividend payouts | (2,300) | (2,100) | (3,293) | (4,009) | (4,776) |
| Closing IEV | 582,601 | 702,501 | 823,508 | 962,327 | 1,122,453 |

Source: Company, Nuvama Research

Exhibit 13: EV and VNB sensitivity

| Scenario | FY23 | | FY24 | | FY25 | ; |
|--|-------------|--------------|----------------|--------------|----------------|-----------------|
| | Chg in EV % | Chg in VNB % | Chg in EV % | Chg in VNB % | Chg in EV % | Chg in VNB % |
| Reference Rate +100 bps | (3.7) | (0.8) | (3.7) | (0.8) | (3.2) | (0.5) |
| Reference Rate -100 bps | 3.3 | 0.7 | 3.4 | 0.7 | 3.4 | 0.5 |
| Decrease in Equity Value 10% | (1.6) | (0.2) | (1.8) | (0.2) | (2.1) | (0.4) |
| Proportionate change in lapse rate +10% | (1.0) | (2.6) | (1.0) | (3.6) | (1.0) | (4.5) |
| Proportionate change in lapse rate -10% | 1.3 | 3.0 | 1.1 | 3.8 | 1.0 | 4.8 |
| Mortality / Morbidity +10% | (1.9) | (3.9) | (1.7) | (4.9) | (2.1) | (6.1) |
| Mortality / Morbidity -10% | 1.9 | 3.9 | 1.7 | 4.9 | 2.1 | 6.1 |
| Maintenance Expense +10% | (0.6) | (1.4) | (0.6) | (1.8) | (0.6) | (1.8) |
| Maintenance Expense -10% | 0.6 | 1.4 | 0.6 | 1.8 | 0.6 | 1.8 |
| Mass Lapse for ULIPs in the year after the surrender penalty period of 25% 1 | (2.6) | (4.7) | (2.3) | (6.4) | (2.6) | (9.1) |
| Mass Lapse for ULIPs in the year after the surrender penalty period of 50% 1 | (5.6) | (10.5) | (4.9) | (14.0) | (5.7) | (19.6) |
| Tax Rate Change to 25% on normal tax rates | (5.0) | (8.3) | (5.2) | (8.4) | (5.4) | (8.9) |

Source: Company, Nuvama Research

Exhibit 14: Change in estimates

| | Earlier | | Revised | | Change (%/bp | os) |
|--------------------|---------|-------|---------|-------|--------------|--------|
| (INR mn) | FY26E | FY27E | FY26E | FY27E | FY26E | FY27E |
| APE | 248.6 | 283.9 | 238.5 | 269.7 | (4.1) | (5.0) |
| VNB | 68.1 | 77.9 | 66.9 | 76.4 | (1.8) | (1.9) |
| VNB Margin (%) | 27.4 | 27.5 | 28.1 | 28.3 | 65bp | 89bp |
| Embedded Value | 822.9 | 961.2 | 823.5 | 962.3 | 0.1 | 0.1 |
| Operating RoEV (%) | 17.8 | 17.5 | 17.7 | 17.3 | (14)bp | (20)bp |
| Target Price (INR) | 1,890 | | 1,890 | | 0.0 | |
| Rating | BUY | | Buy | | | |

Q4FY25 conference call highlights

- **Guidance:** Management guided for growth at around 13–14% next year on individual APE basis, slightly higher than the expected industry growth of 12%.
- VNB and VNB margin: Management attributed the decrease in VNB margin for FY25 to the increase in share of ULIP business compared with the previous year. It highlighted that the company had doubled its VNB in the last four years. In Q4FY25, VNB margin came in at 30.4%, an increase of 210bp YoY. Management attributed this improvement to a shift in product mix towards traditional products. It clarified that the change in operating assumption was in mortality and persistency because as a company it used sustainable assumptions for future, and it was continuously making operating surpluses on account of both mortality and persistency. Management guided for a FY26E VNB margin of 27–28%.
- Product mix: Management guided that on individual APE basis it expected the product mix to move to 65:35 product mix in favour of ULIPs: traditional. On individual APE basis non-par segment now contributes 20% to the product portfolio. Management attributed the downward movement of ULIP to the movements in equity market and stated that this trend was evident across industry. Protection business contributed 10% of APE and stood at INR20.5bn. Individual protection declined 11% YoY as business mix changed to lower ticket term versus RoP from 10:90 to 20:80. This supported margins but is negative for overall premium growth. The company has also launched new products in H2, which it expects to scale up in FY26E. Management also said that two NPAR products- Smart Platina Supreme and Smart Platina Young and two PAR products- Smart Bachat plus & Achiever and Smart Future Star collected NBP of INR11bn and sold more than 0.15mn policies.
- Group business: Management attributed the strong quarterly growth in this
 product to: i) new group credit linked business deals; and ii) new employer
 employee deals. Group savings business had declined in Q4FY25. It mentioned
 that credit life business had recorded an APE of around INR2.5bn for FY25, with
 majority of business coming from home loan customers.
- Bancassurance: Management mentioned that SBI branch productivity on individual APE terms was INR5.4mn/branch for FY25 and registered growth of 9% YoY. It guided for FY26 growth of 10% in this channel. Management clarified that it had not received any official guidelines or consultation papers from IRDAI regarding any potential regulation of the banca channels.
- Agency channel: Management highlighted that with enhanced focus on this channel and launch of Agency 2.0 in FY24, it had witnessed impressive strides in agent activation, agency channel productivity and onboarding of new agents and better collaboration between agents. It stated that agent productivity for the year stood at INRO.29mn on individual NBP terms registering a growth of 20% YoY. It said that the company had added 97,500 agents in FY25 on a gross basis, although net addition was negative due to removal of inactive agents. Management stated that in Q4FY25, there was substantial growth in contribution of non ULIP products from this channel. It guided for a 25% growth in this channel, even on a strong base, due to increased branch openings, additional agents, increased agent productivity as well as improved activation. It stated that it was aiming for a 65:35 (ULIP: Traditional) product mix in this channel, although it cautioned that this channel's ULIP could be lower than the company average.

- Online business channel: Management stated that it was investing in building this channel and that individual APE through this channel had grown 66% YoY while protection business had grown 31% YoY.
- **Embedded value**: In EV, the positive change of INR7.3bn in operating assumptions was attributed to: i) INR2.8bn on account of persistency; ii) INR4.3bn on account of mortality; and iii) INR0.2bn on account of expenses.
- Expansion: Management stated that they had added over 70 new branches in FY25, highlighting that its expansion strategy catered not only to Tier-1 and Tier-2 cities, but also to the underserved Tier-3 and Tier-4 regions. It highlighted that it was investing heavily in infrastructure, and it aims to open 85–90 branches in FY26 while also adding around 1,500 employees.
- **Net commission**: Management attributed the slight uptick in net commissions to a product mix change towards traditional products in H2FY25. It stated that cost ratios were under control, and it was comfortable with them going forward.
- Persistency: Management clarified that the dip in 49th-month persistency was due to customers acquired during the COVID period. However, it noted that corrective measures have been implemented and expects these to start yielding positive results.
- Mis-selling ratio: Management highlighted that its mis-selling ratio stands at just
 0.02%—one of the lowest in the industry. This achievement is attributed to the
 company's consistent efforts to ensure responsible and transparent selling
 practices.

Company Description

SBI Life has been consistently rated as one of the top players in India's life insurance sector on the basis of Annual Premium Equivalent (APE) as well as New Business Premium (NBP). It was established in FY01 as a joint venture between State Bank of India (SBI) and BNP Paribas Cardif. SBI Life was the second life insurance company in India to be listed on NSE and BSE in FY18.

It reported AUM of INR 4.5tn in FY25 and solvency ratio of 196%, well above the regulatory threshold of 150%. The company's product mix has been tilted towards linked (45.5%), but the company has gradually been reducing dependency on this segment. Protection contributes 11.5% to total NBP. On the distribution front, bancassurance contributes 65.1% of individual APE, while the balance is derived from agency (30.4%) and others—corporate agents, brokers, online etc. (4.5%).

The company's strategy is to maximise opportunities available by focusing on geographical expansion through distribution channels, cost discipline, customer-first approach, digital transformation and enhanced training.

Investment Theme

SBI Life Insurance (SBI Life) is the largest private life insurer in India with an individual APE market share of 16.1% in FY25. It is the one of the lowest cost players on an overall basis and well-poised to notch up market share gains by straddling the entire gamut of products fully backed by the deep nation-wide distribution of its parent, banking behemoth SBI.

Key Risks

- Protracted weakness in capital markets affecting ULIP persistency: Limited renewals obviously hurt a largely fixed cost-quasi asset management business through a rundown in asset size and consequent cost-driven profitability pressures
- Interest rates and rate curves, may impact availability and attractiveness of FRAs which may consequently impact insurers ability to design and sell products. Lower sale of high margin products may impact VNB growth
- Regulatory changes may have a profound impact- especially with increased adoption of open architecture, changes in commission and expenses of management limits, use and file of products, introduction of composite insurance licenses etc.
- Operational challenges such as managing activations across the massive branch network and management continuity given its PSU parentage

Additional Data

Management

| CEO | Amit Jhingran |
|---------|--|
| CFO | Sangramjit Sarangi |
| COO | |
| Other | |
| Auditor | K.S. Aiyar & Co. and A. John Moris & Co. |

Recent Company Research

| Date | Title | Price | Reco |
|-----------|--|-------|------|
| 17-Jan-25 | Margins hold, but growth guidance cut; Result Update | 1473 | Buy |
| 23-Oct-24 | Growth stutters; Result Update | 1716 | Buy |
| 24-Jul-24 | Decent showing but for few hiccups; Result Update | 1633 | Buy |

Holdings – Top 10*

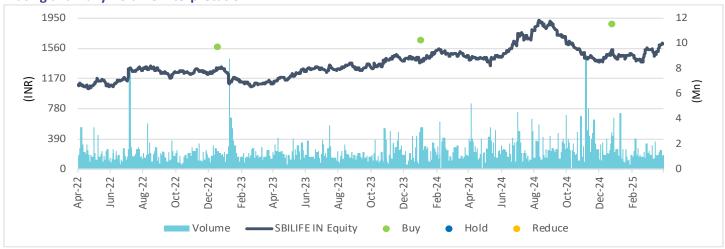
| | % Holding | | % Holding |
|-----------------|-----------|-----------------|-----------|
| ICICI Prudentia | 4.35 | Macritchie INVS | 1.51 |
| HDFC Asset Mana | 4.03 | Nippon Life Ind | 1.19 |
| Republic of Sin | 3.46 | SBI Funds Manag | 0.96 |
| Vangaurd Inc | 1.74 | Norges bank | 0.93 |
| Blackrock Inc | 1.57 | Mirae Asset Fin | 0.89 |

^{*}Latest public data

Recent Sector Research

| Date | Name of Co./Sector | Title |
|-----------|-----------------------|--|
| 23-Apr-25 | Life Insurance | Mar-25: Growth stalls; Sector Update |
| 17-Apr-25 | HDFC Life Insurance | Growth moderation leads to miss; Result Update |
| 15-Apr-25 | ICICI Prudential Life | In-line performance; Result Update |

Rating and Daily Volume Interpretation



Source: Bloomberg, Nuvama research

Rating Rationale & Distribution: Nuvama Research

| 8 8 | | | | | |
|--------|--|---------------------|--|--|--|
| Rating | Expected absolute returns over 12 months | Rating Distribution | | | |
| Buy | 15% | 210 | | | |
| Hold | <15% and >-5% | 59 | | | |
| Reduce | <-5% | 35 | | | |

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