(INR mn)

HERITAGE FOODS





RESULT UPDATE

KEY DATA

Rating	BUY
Sector relative	Outperformer
Price (INR)	490
12 month price target (INR)	615
Market cap (INR bn/USD bn)	23/0.3
Free float/Foreign ownership (%)	60.1/4.6
What's Changed	
Target Price	1
Rating/Risk Rating	_

QUICK TAKE

	Above	In line	Below
Profit			•
Margins			•
Revenue Growth		•	
Overall			•

FINANCIALS

THY HACITYES (HAITHIII)				
Year to March	FY21A	FY22E	FY23E	FY24E
Revenue	24,731	26,866	29,859	32,819
EBITDA	2,711	2,288	2,664	3,015
Adjusted profit	1,569	1,322	1,608	1,874
Diluted EPS (INR)	33.8	28.5	34.6	40.4
EPS growth (%)	171.9	(15.7)	21.6	16.5
RoAE (%)	28.8	20.4	21.0	20.9
P/E (x)	14.5	17.2	14.1	12.1
EV/EBITDA (x)	8.4	9.4	7.5	6.1
Dividend yield (%)	1.0	1.5	1.8	2.5

PRICE PERFORMANCE



Explore:





Financial model



Corporate access

Video

Strong strategic moves

Heritage Foods (HTFL) reported largely in line sales with 1% YoY and 5% QoQ growth. Dairy sales grew 3% YoY led by value-added dairy products (VADP) sales growth of 11% YoY as curd sales also jumped 12% YoY. EBITDA dipped 8% YoY and missed estimate by 10% as staff costs and other expenses increased 11% and 10% YoY, respectively.

HTFL is targeting 20% sales growth and share of value-added sales to jump to 45% from 27% of the mix over the next 4-5 years driven by spate of top management additions and VADP introductions. Hence, we revise up multiple to 18x (from 13x) and roll over to Dec 2022E EPS. It's still at a deep discount to peers for a strong franchisee. Maintain 'BUY' with revised TP of INR615 (INR410 earlier).

Value-added sales gain traction during a stable quarter

Q1FY22 sales came in line--up 1% YoY--with 3% YoY volume growth and flat realisation. However, dairy business grew 3% YoY led by growth of 11% in VADP. Curd sales remained the mainstay of VADP growth, with growth of 15% YoY in average volumes. Despite procurement prices inching up (3% YoY), gross margin grew 36bps YoY to 22.9%. EBITDA margin, however, dipped 84bps YoY as staff costs and other expenses rose 11% and 10% YoY, respectively. The dip in interest cost of 77% YoY was a result of management efforts on debt reduction.

Deepening VADP and strong top management additions

Management is focused on product portfolio and geographical expansion. It is enriching VADP portfolio and has made several launches in recent past via its JV with French major Novandie. Under the brand Mamie Yova, the company has launched a range of stirred and drinkable yogurt products. Further, it entered the Ready-to-Eat segment with Heritage Tikka Paneer. To be a formidable player in dairy & dairy valueadded products, HTFL has appointed Mr. Srideep Nair Kesavan as the company's CEO, who has held leadership positions at Coca-cola (14 years). Further, it appointed Mr. Viney Vatal (ex-Godrej Agrovet) as CEO of Heritage Nutrivet. HTFL is targeting revenue growth of 20% and increasing the share of VADP sales to 45-50% of mix.

Outlook and valuations: Well poised; maintain 'BUY'

HTFL is strongly positioned led by its B2C nature. We see improvement in revenue traction post covid normalisation. Post a high base of FY21 EPS, leading to decline in FY22, we expect 19% PAT CAGR over FY22-24. We raise our multiple to 18x from 13x and roll over to Q3FY23E EPS. We maintain 'BUY' with revised TP of INR615.

Financials

Year to March	Q1FY22	Q1FY21	% Change	Q4FY21	% Change
Net Revenue	6,481	6,388	1.4	6,194	4.6
EBITDA	534	579	(7.9)	478	11.6
Adjusted Profit	291	961	(69.8)	242	20.0
Diluted EPS (INR)	6.3	20.7	(69.8)	5.2	20.0

Financial Statements

Income Statement (INR mn)

Year to March	FY21A	FY22E	FY23E	FY24E
Total operating income	24,731	26,866	29,859	32,819
Gross profit	6,357	6,272	7,045	7,791
Employee costs	1,779	1,907	2,036	2,199
Other expenses	1,867	2,077	2,345	2,577
EBITDA	2,711	2,288	2,664	3,015
Depreciation	505	546	581	616
Less: Interest expense	192	30	30	30
Add: Other income	80	55	97	136
Profit before tax	2,047	1,767	2,149	2,505
Prov for tax	535	445	542	631
Less: Other adjustment	0	0	0	0
Reported profit	1,521	1,322	1,608	1,874
Less: Excp.item (net)	48	0	0	0
Adjusted profit	1,569	1,322	1,608	1,874
Diluted shares o/s	46	46	46	46
Adjusted diluted EPS	34	28	35	40
DPS (INR)	5.0	7.1	8.7	12.1
Tax rate (%)	26.1	25.2	25.2	25.2

Balance Sheet (INR mn)

Datanee Street (I. II. III.)						
Year to March	FY21A	FY22E	FY23E	FY24E		
Share capital	232	232	232	232		
Reserves	5,726	6,793	8,036	9,467		
Shareholders funds	5,958	7,025	8,268	9,699		
Minority interest	5	5	5	5		
Borrowings	360	360	360	360		
Trade payables	355	508	563	617		
Other liabs & prov	1,946	2,093	2,299	2,504		
Total liabilities	8,785	10,160	11,673	13,372		
Net block	5,759	5,713	5,632	5,515		
Intangible assets	65	65	65	65		
Capital WIP	157	157	157	157		
Total fixed assets	5,981	5,935	5,854	5,738		
Non current inv	132	132	132	132		
Cash/cash equivalent	236	1,577	3,219	4,801		
Sundry debtors	152	221	245	270		
Loans & advances	91	95	99	104		
Other assets	2,170	2,178	2,101	2,306		
Total assets	8,785	10,160	11,673	13,372		

Important Ratios (%)

Year to March	FY21A	FY22E	FY23E	FY24E
Milk (% of revenue)	70.6	69.8	69.3	68.3
VAP (% of revenue)	25.6	26.3	26.9	27.9
Gross margin (%)	25.7	23.3	23.6	23.7
EBITDA margin (%)	11.0	8.5	8.9	9.2
Net profit margin (%)	6.3	4.9	5.4	5.7
Revenue growth (% YoY)	(9.3)	8.5	11.3	9.9
EBITDA growth (% YoY)	109.7	(15.6)	16.4	13.2
Adj. profit growth (%)	171.9	(15.7)	21.6	16.5

Free Cash Flow (INR mn)

(,					
Year to March	FY21A	FY22E	FY23E	FY24E	
Reported profit	1,521	1,322	1,608	1,874	
Add: Depreciation	505	546	581	616	
Interest (net of tax)	142	22	22	22	
Others	47	8	8	8	
Less: Changes in WC	(475)	228	318	34	
Operating cash flow	1,739	2,127	2,536	2,554	
Less: Capex	(926)	(500)	(500)	(500)	
Free cash flow	813	1,627	2,036	2,054	

Assumptions (%)

Year to March	FY21A	FY22E	FY23E	FY24E
GDP (YoY %)	(8.0)	0	7.0	7.0
Repo rate (%)	4.0	4.0	4.3	5.3
USD/INR (average)	75.0	73.0	72.0	71.0
Procurement (INR/I)	34.0	35.0	35.4	35.7
Procurement (mn I/day)	1.2	1.3	2.8	0.4
Milk Vols (mn I/day)	1.0	1.0	1.1	1.2
Milk Realisation (INR/I)	46.3	45.8	46.0	46.1
VAP Sales (% YoY)	(19.4)	11.2	13.8	13.8
Ad Spends (% of sales)	0.4	0.6	0.6	0.6

Key Ratios

Year to March	FY21A	FY22E	FY23E	FY24E
RoE (%)	28.8	20.4	21.0	20.9
RoCE (%)	33.8	26.2	27.2	27.1
Inventory days	34	35	31	29
Receivable days	3	3	3	3
Payable days	9	8	9	9
Working cap (% sales)	1.4	0.5	(0.6)	(0.6)
Gross debt/equity (x)	6.0	5.1	4.3	3.7
Net debt/equity (x)	2.1	(17.3)	(34.6)	(45.8)
Interest coverage (x)	11.5	58.3	69.7	80.3

Valuation Metrics

Year to March	FY21A	FY22E	FY23E	FY24E
Diluted P/E (x)	14.5	17.2	14.1	12.1
Price/BV (x)	3.8	3.2	2.8	2.3
EV/EBITDA (x)	8.4	9.4	7.5	6.1
Dividend yield (%)	1.0	1.5	1.8	2.5

Source: Company and Edelweiss estimates

Valuation Drivers

Year to March	FY21A	FY22E	FY23E	FY24E
EPS growth (%)	171.9	(15.7)	21.6	16.5
RoE (%)	28.8	20.4	21.0	20.9
EBITDA growth (%)	109.7	(15.6)	16.4	13.2
Payout ratio (%)	15.3	25.0	25.0	30.0

Q1FY22 conference call: Key highlights

Operating and Financial:

- Revenue rose 1% YoY as the cattle feed business saw a decline of 30% YoY, largely offset by the 3% YoY gain in the dairy business. Dairy sales improved 5% QoQ.
- Milk procurement contracted 17%YoY in Q1FY22 to 1.2 million litre per day (MLPD) as management had stepped up procurement of skimmed milk in the base quarter owing to the lockdowns. At present, there is no major inventory of SMP left.
- Average milk sales were up 3% YoY during Q1 FY22 was 0.95 MLPD as compared to 0.92 MLPD in Q1 FY21.
- VADP sales higher: VADP grew ~11% YoY (on a 34% decline in the base quarter) owing to higher curd sales. Curd volumes were up 15% during Q1 FY22 at 291.7 metric tonnes per day (MTPD) as compared to 253.4 MTPD in Q1 FY21. VADP contribution stands at ~26.9% in Q1FY22 (Q1FY21: 24.6% of sales).
- Despite procurement prices rising 3% YoY to INR34.49/litre, gross margin grew 36bps YoY to 22.8%. EBITDA margin however dipped 84bps YoY to 8.2% led by higher other expenses led by freight costs. As a result spreads narrowed to INR10.4/litre, down 9% YoY.
- Heritage Nutrivet reported a 30% dip in revenues, while EBIT de-grew 64% YoY, and margin declined 659bps to 7% owing to high soya prices. Margins should normalise in H2FY22 with new crops.
- Management is focused on product portfolio & geographic expansion. It is enriching VADP portfolio and has made several launches in recent past in its JV with French major Novandie. Under the brand Mamie Yova, the company has launched a range of stirred and drinkable yogurt products. The JV with the French player Novandie seems to be progressing well, as management launched the 8SKUs in Hyderabad, post the launch of the yogurt and YoPop in Maharashtra in February. The opportunity remains attractive and is a natural extension of its curd portfolio.
- Further it entered Ready to Eat segment with Heritage Tikka Paneer. Volumes of the RTE Tikka Paneer launched should be 25-30t per month as estimated by the management.
- It also entered new segments like Mozzarella and processed cheese, fresh cream, cool café drink, spiced butter and cupped curd. Management is planning for launches of Shrikhand and Amarkhand in the current quarter. The focus remains on deepening penetration in existing geographies.
- Moving on the direction to be a formidable player in dairy & dairy value-added products, HTFL appointed Mr. Srideep Nair Kesavan as its CEO w.e.f 28th July 2021. Mr. Kesavan has over 20 years of experience in business leadership roles with 14 years at Coca Cola (in value added dairy and juices division) and 6 years at Olam International.
- Management aims to grow the revenues at 20% CAGR, with contribution from value-added products at 45-50% of the mix with a consumer-centric focus.

Others

- Current milk cycle has been impacted by climate change, global price trends, diplomatic decisions and fiscal policies. The volatility was aggravated by the pandemic last year as artificial insemination reduced due to travel restrictions.
- Management has seen core markets normalise post the second wave led localised lockdowns, however performance should revert to previous years once people return to urban centres, where HTFL is strongest.
- Gross long-term debt stood at INR480mn. Net long-term debt stands at INR364mn as on June 30, 2021. Debt-Equity at 0.04:1 & Cash and Cash Equivalents at INR700mn as on Q1FY22 end.
- HTFL added curd capacity of 125MT in FY21 and does not see need for additional capacity expansion at present.
- On an annualised basis, the mix between cow milk and buffalo milk was 60:40% of the mix. However, the same fluctuates quarter-to-quarter owing to seasonality.
- Capacity stands currently at 2.1mn litres of milk chilling capacity, 2.37mn litres
 of processing capacity and 1.7mn litres of packing capacity and 742ktpd curd
 packaging capacity. HFL expects to cross 3.0–3.5mn litres over the next five
 years, which will be funded.

Exhibit 1: Quarterly financial snapshot

Year to March	Q1FY22	Q1FY21	% change	Q4FY21	% change	FY21	FY22E	FY23E
Revenues	6,481	6,388	1.4	6,194	4.6	24,731	26,866	29,859
Raw material	4,998	4,950	1.0	4,756	5.1	18,374	20,594	22,813
Staff costs	462	416	11.0	445	3.8	1,779	1,907	2,036
Others	487	442	10.0	515	(5.4)	1,867	2,077	2,345
Total expenditure	5,947	5,809	2.4	5,715	4.1	22,020	24,578	27,195
EBITDA	534	579	-7.9	478	11.6	2,711	2,288	2,664
Depreciation	128	138	-7.4	143	(10.7)	505	546	581
EBIT	406	442	-8.1	335	21.1	2,206	1,742	2,083
Interest	14	63	-77.3	30		192	30	30
Other income	16	16	0.0	35	(54.6)	80	55	97
Add: Prior period items	0	0		0		0	0	0
Add: Exceptional items	0	669		0		-48	0	0
Profit Before Tax	408	1,064	-61.7	340	20.0	2,095	1,767	2,149
Less: Provision for Tax	104	101	3.1	86	21.4	535	445	542
Less: Minority Interest	0	-3		1		-9	0	0
Add: Share of profit from associates	-13	-2		-12		-22	0	0
Less: Profit from Discontinued Operations	0	0		0		0	0	0
Reported Profit	291	964	-69.8	241	20.7	1,499	1,322	1,608
Adjusted Profit	291	295	-1.5	242	20.5	1,538	1,322	1,608
Equity capital (FV INR 5)	232	232		232		232	232	232
No. of Diluted shares outstanding (mn)	46	46		46		46	46	46
Adjusted Diluted EPS	6.3	6.4	-1.5	5.2	20.5	33.1	28.5	34.6
P/E (x)						14.8	17.2	14.1
EV/EBITDA (x)						8.4	9.3	7.4
ROAE(%)						28.9	20.4	21.0
As % of net revenues								
Raw material	77.1	77.5		76.8		74.3	76.7	76.4
Staff expenses	7.1	6.5		7.2		7.2	7.1	6.8
Other expenses	7.5	6.9		8.3		7.5	7.7	7.9
EBITDA	8.23	9.1		7.7		11.0	8.5	8.9
Net profit	4.5	4.6		3.9		6.2	4.9	5.4

Source: Company, Edelweiss Research

Company Description

Heritage was founded by Mr. Chandrababu Naidu in 1992 as a dairy company. Over the years, Heritage has operated in dairy, retail, agri, bakery and veterinary care. However, it has now demerged its loss making retail, agri and bakery businesses, selling them off to Future Retail for a consideration of 17.85mn shares (3.6% stake), rendering the company a pure dairy play. Heritage sells milk and milk products such as curd (largest share), ice cream, paneer, flavoured milk, ghee, butter and milk powders. Entire dairy sales are B2C and are sold under the Heritage brand. Of FY20 dairy revenues, milk constituted ~66%, VADP 24% and fat products 9% share. Curd's contribution within VADP is 77% and ~18% to Heritage's manufactured dairy sales.

Investment Theme

Heritage Foods (HFL), a strong private dairy player in south (AP) and a strong franchisee in liquid milk. It is focussing on deepening penetration in current markets and expanding reach in new geographies by inorganic acquisition. It is targeting 20% sales growth and share of value-added sales rising to 45-50% from 27% of the mix over next 4-5 years, driven by spate of top management additions and value added product introductions.

HTFL is well placed led by B2C nature of its business (90% plus), and strong return ratios (30% pre-tax ROCE). We see improvement in revenue traction post covid normalisation. Post a high base of FY21 EPS due to lower procurement prices, leading to decline in FY22, we expect 19% PAT CAGR over FY22-24.

Key Risks

High dependency on low margin milk business

Pouch milk business, wherein margins are low, contributes a sizeable 65% to Heritage's sales. Hence, an increasing milk price scenario impacts the company's margin adversely as the increase in procurement price is passed on with a lag.

Increasing competition

Increase in competition from co-operatives (Amul having entered strongly in Andhra Pradesh with tie up with co-operatives) or private players, either in form of procurement (by increasing prices to farmers) or selling price (via lower prices), can impact Heritage's performance.

Additional Data

Management

Chairperson	D. Seetharamaiah
Vice-Chairperson	Bhuvaneswari Nara
Executive Director	Brahmani Nara
President	Sambasiva Rao
Auditor	Walker Chandiok & Co

Holdings – Top 10*

% Holding			% Holding
Sundaram AMC	4.29	Kedia Securities	1.13
UTI AMC	3.53	ABSL AMC	0.98
L&T MF	2.54	IDFC MF	0.71
Kotak Mahindra MF	1.69	Tata MF	0.65
Dorlic Asia Pacific SM	1.60	Dimensional Fund	0.36

^{*}Latest public data

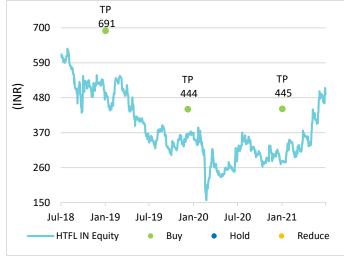
Recent Company Research

Date	Title	Price	Reco
21-May-21	Spreads dip sequentially; <i>Result Update</i>	327	Buy
01-Feb-21	Strong spreads sustain; Result Update	280.75	Buy
10-Dec-20	Future stake sale: Overhang eliminated; Company Update	307.7	Buy

Recent Sector Research

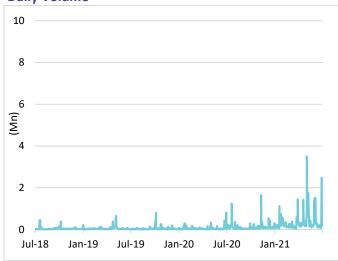
Date	Name of Co./Sector	Title
15-Jun-21	Parag Milk Foods	Recovery lagging peers; Result Update
11-Feb-21	Parag Milk Foods	Recovery still distant; Result Update
10-Nov-20	Parag Milk Foods	Modern trade, HORECA sour recovery; Result Update

Rating Interpretation



Source: Bloomberg, Edelweiss research

Daily Volume



Source: Bloomberg

Rating Distribution: Edelweiss Research Coverage

	Buy	Hold	Reduce	Total
Rating Distribution*	172	54	19	246
	>50bn	>10bn and <50bn	<10bn	Total
Market Cap (INR)	215	39	5	259

*1 stocks under review

Rating Rationale

Rating	Expected absolute returns over 12 months
Buy:	>15%
Hold:	>15% and <-5%
Reduce:	<-5%

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